

The Pension Fund Trustees of the Lansing Board of Water & Light (BWL) met at the BWL Headquarters – REO Town Depot located at 1201 S. Washington Ave., Lansing, MI, at 5:00 P.M. on Tuesday, November 19, 2019.

Board Chairperson David Price called the meeting to order at 5:01 p.m.

Chairperson Price provided some background information on how Commissioners serve as Trustees of the Pension Funds. Commissioner Price welcomed the new 3rd Ward Commissioner, Mr. Deshon Leek, and asked the Corporate Secretary to call the roll.

Present: Trustees Beth Graham, Deshon Leek, David Lenz, Tony Mullen, David Price, Ken Ross, Tracy Thomas (arrived at 5:08 p.m.), and Sandra Zerkle (arrived @ 5:15 p.m.)

Absent: None

The Corporate Secretary declared a quorum.

## Public Comments

None.

## **Approval of Minutes**

**Motion** by Trustee Mullen and Seconded by Trustee Ross to approve the minutes from the November 13, 2018 Pension Fund Trustees' Annual Meeting.

Action: Motion Carried

## Pension Fund

Chief Financial Officer Shawa reviewed and provided detailed information from the following Memorandum and Dashboard:

com Freques, Instructions Asses			VEBA	As of 06/30/2019	As of 06/30/2018			
	MEMO	RANDUM	Actuarially Determined Contribution	\$7.0 million	\$7.5 million			
om: Heather Shawa, Chief Finani	cial Officer		Total OPEB Liability	tal OPEB Liability \$148.5 million				
Board of Water and Light Pens	Ion Trustees		Fiduciary Net Position	\$195.2 million	\$184.0 million 90.4%			
te: November 14, 2019			Funded Status	131.4%				
bject: Annual Pension Trustee N	leeting - November 19, 2019		Net OPEB (Asset) / Liability	(\$46.6) million	\$19.4 million			
the Annual Trustee Meeting to be I ( 2019 performance of the Defined EBA), and the Defined Contribution Im Asset Consulting Group (ACG) = seent concerning DB and YEBA. IC	Benefit Plan (DB), the Post-Er and Deferred Compensation and Benassist Retirement Con	nploýment Benefit Plan Plans (DC). Representatives sulting (Benassist) will be	Asset Class Allocation Investments for 06 and VEBA are directed by the plan sponsor, BWL, under the guidance of the cumot Datament of Instrument Policies, Proceedures And Objectives (IPD) for each stan.					
resentatives will also be in attenda		ancial Advisors (PMEA)	allocations for both DB and VEBA. Ea	The IPS for each plan is included in the Trustee packet. Listed below are the asset class allocations for both DB and VEBA. Each of these allocations fail within the allowable allocation range as dicidated by the IPS for each plan.				
dited financial reports for each of t								
provided each plan with an unmo ly, in all material respects, the fidu				Fund Allocation as of 06/30/2019				
ordance with accounting principle			Asset Class:	DB	VEBA			
			US Large Cap Equity:					
	R AND VEBA UPDATES		Loomis Sayles	12.59%	17.28%			
b	B AND VEDA UPDATES		Vanguard Russell 1000	12.44%	15.03%			
			US Smal/Mid Cap Equity:					
tuarial Report Overview			Atlanta Capital	9.58%	0.00%			
uded in the packet are the actuari pared by Benassist using census (			Aristotie	0.00%	9.89%			
2019. Benassist calculated the fu	iding status and actuarially de	termined contribution (ADC)	Non US Equity:					
			Harding Loevner Int'l Equity	9.86%	9.46%			
	the meeting. A brief overview	of the complete report for	Lazard Int'l Equity	9.71%	9.35%			
9. This is primarily due to a large			Fixed income:					
9. This is primarily due to a large be covered in further detail during			JPMorgan Fixed Income	19.80%	21.24%			
<ol><li>This is primarily due to a large be covered in further detail during</li></ol>			Fidelity Tactical Bond	9.97%	5.03%			
<ol> <li>This is primarily due to a large be covered in further detail during h plan is shown below.</li> </ol>	As of 6/30/2019	As of 6/30/2018		8.97%	4.77%			
<ol> <li>This is primarily due to a large be covered in further detail during h plan is shown below.</li> </ol>	As of 6/30/2019	As of 6/30/2018 50	BlackRock Strategic Income					
<ol> <li>This is primarity due to a large be covered in further detail during h plan is shown below.</li> <li>tuarially Determined Contribution</li> </ol>			Real Assets:					
9. This is primarily due to a large be covered in further detail during h plan is shown below. 8 tuarially Determined Contribution fai Pension Liability	\$0	\$0	Real Assets: AEW Core Property Trust	5.09%	7.88%			
each pian. Of note, the VEBA fund, 19. This is primarily due to a large be covered in further detail during th plan is shown below. B duarfally Determined Contribution tal Pension Liability duclary Net Position model Status	\$0 \$53.8 millon	\$0 \$55.8 million	Real Assets:		7.88%			

The current IPS prescribes that professionals. The following tat June 30, 2019.				
	Manager Fee	Custodial Fee	ACG Fee*	Total Fee
US Large Cap Equity				
Loomis Sayles	0.54 %	0.02 %	0.04 %	0.60 %
Vanguard Russell 1000	0.08 %	0.02 %	0.04 %	0.14 %
US Small/Mid Cap Equity				
Atlanta Capital	0.82%	0.02 %	0.04 %	0.88 %
Aristotie	0.65%	0.02 %	0.04 %	0.71 %
Non US Equity				
Harding Loevner Int'l Equity	0.81 %	0.02 %	0.04 %	0.87 %
Lazard Int'l Equity	0.81 %	0.02 %	0.04 %	0.87 %
Fixed Income				
JP Morgan Fixed Income	0.30 %	0.02 %	0.04 %	0.36 %
Fidelity Tactical Bond	0.36 %	0.02 %	0.04 %	0.42 %
BlackRock Strategic Income	0.74 %	0.02 %	0.04 %	0.80 %
Real Estate				
AEW Core Property Trust	1.10%	0.02 %	0.04 %	1.16 %

Performance of Investment Managers' The charts on the following page show the OB and VEBA Investment returns from inception through June 30, 2019 for the Investment managers emptysed by the BVN, as of June 30, 2019 There enhance are compared to the matchill inder takt mod codery resembles and investment interpret to the state of the correct, respective od and VEBA IPA for thid use to different will van from manager to Imager 40 matchill investment election, the comparison matchillence will van from manager 10 manager.

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DB	In	ception Date	Return	Index	The investment options are co	notinually monitored by Pi	/FA During the monitoring of	mosts		
	Loomis Sayles	01/13	16.82%	16.24%	PMFA will recommend propor reference below, Exhibit 1 sho	sed changes to the Retirer	ment Plan Committee as nece	issary. For		
	Vanguard	05/17	7.70%	7.76%	and Exhibit 2 shows the fund	lineup, consisting of 26 fu	nds, after the changes.	inanges,		
	Atlanta Capital Harding Loevner Int'l Equity	08/18	4.18%	-0.16%						
	Lazard Inti Equity	09/17	3.38%	3.26%	Exhibit 1					
	JP Morgan	01/09	4.32%	3.89%	1999	IOMOTO ROATT	1000			
	Fidelity Tactical Bond	09/18	7.88%	7.15%	VT Verlagepoint Equily income Altered MI Dividend Vide	Vangund 500 Index Admini American fund: Fundemental Inv JPMergan US Stanty 1	Future Constructional Annual Construction of Annual VI			
	BlackRock Strategic Income	09/17	3.26%	3.25%	3 AllergG MI Distored Vidue					
	AEW Core Property Trust	01/19	2.67%	1.99%	3	Verguard Mid. Capindex Admics Herburod ShildCap Institutional	Harbur Mod Cap Growth Admin.			
					Edundria Small,Mid Can Wile Columbia Small Cap Wear	Vanguer#Small-Cap Index Adm. Robitly Small Cap Discovery	ANS TreeSquare So Cap Growth N			
VEB4	Loomis Savies	ception Date 01/13	Return 16.42%	Index 16.24%	ARTICL MARKER AND A PROVIDENT	1455 1551 18164	LE LE CELEVANONE			
	Vanguard	05/17	7.71%	7 76%	VT PUS Fand VT Cash Managament	Varguest Tend Band Harset Index Adm. RA03 Tata Reliefs well	RINCD Low Oursteen DRACD Rate Renue Ame Debrare High Teld Opp Inst			
	Aristotle	08/18	-4.05%	-0.16%	ATTRICTORIL/NORL3 (QUTT	WOODAN				
	Harding Loevner Int'l Equity	09/17	4.18%	2.82%			BackRock Global Alectron RGM Announ Utility A			
	Lazard Int'l Equity	09/17	3.38%	3.26%	American Tandi Cao World GBI Headon International Intel Fladity Int Docovery Headity, Universitient mit Vil Vantagepoint MP Global Bauty Gr	Tengend Target Autor Income Yanguard Target Cales (2015-2010)	Policy Served Back Rock Cools Association Highly American Utility A Noview Teel Ender Server Net 1 Kane Policy Teel Control Alteral/ Exchange Advan VI United and Microsoftan (Sandh			
	JP Morgan	01/09	4.35%	3.89%	Fidelity Diversified with VT southgepoint, htP Gobal Bauty Gr	Yanguwe Tanget Dates (2015-2050)	VT Vertagepoint MP Conservative Growth VT Vertagepoint MP Traditional Growth VT Vertagement NP Cong. Term Growth			
	Fidelity Tactical Bond	09/18	7.83%	7.15%			VTRetrement incover Advantage Vardage Brokerage			
	BlackRock Strategic Income	09/17	3.33%	3.25%						
	AEW Core Property Trust	01/19	2.67%	1.99%	Exhibit 2					
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					John Hancock Disciplined Value RG	Falelity \$20 Index Fund	Mastóby Large Cap Growth I Robitly Controlland 4			
	DC UPDA	TES			8 JPMorgan Mid Cap Value R6	Edelity Mid Cap Index Fund	T. Rowe Price Inst! Mid Cap Growth			
Durin	g Q3 of Fiscal Year 2019, as recommended to ineup and fee structure changes. The change	y PMFA, the B	SWL Impler	nented various DC	American Beacon Small Cap Value RE	Edelity Small Cap Inde: Fund	AMG Time: Square Small Cap Growth N			
	Simplified investment menu using best in cl			<b>,</b> ,.	MONTHINGTON IN PREMIUM	CON HIS DALCAR	CO44 PHILP INCOM			
	Lowest cost version of each investment opt				VT PLUS Fend \$30	Fidelity U.S. Bond Index Fund FIMCO Total Ratem A	PIMCO Real Return Inst PINCO freema Inst			
	Increased access to passive investments					weet ben	0168			
	Consistent default age matrix for all plans					Variportal Target Date Aunda	Robelty Enterced Navers Real Links Securities I VT Entercenter Income Advantage Vantage Brokerage			
	Increased transparency of plan costs More equitable split of plan costs				Varguard International Growth Adm Avencian Fundt EuroPuch's Gowth ND Oakmark International Ede American Funds: Cop/World Udd FD	D her scarred is scare red	Vintage Brohmage			
	DISPLAYED VALUES MAY NOT TOTAL OR MATCH OTHER	REPORTS DUE TO	ROUNDING		DISPLAYED VALUES MAY NO	T TOTAL OR MATCH OTHER REPO	ATS DUE TO ROUNDING			
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					Hannetown Freque, Harristown France	Contract Contract	Landing Board of a	Water & Light: Defined Contribution	401(4) & Deferred Compet	A antice 457(b) #5865 06/
	Lansing Board of Water & Light: Defined Benefit Plan Funding Status	06/30/2015 Returns		Lansing boars of Writer & Light VEBA PS Partiling Status	Beturns	Tele Total	al Participants	401(a) Louis Statistics		ICMA Education 1
iery Net Positio Persion Liabile			7.37%	February Net Poston         3         381,358,575           Tetal OFD Lability         5         342,548,877         91 2025 Res.	en on Assets 6.30%	405 Pians <sup>1</sup> 437 Pian <sup>2</sup>	973 Total Los 929 det Los	an Balance 8 4,156,671 n Balance 8 21,805	1 30 Days On 1 193 Attende	Ste
ng Sielus ge Funding Par	112.39% (Separated Resen tertage) 72% Nation Expected Return at Contribution (ADC) 5 - % Over/Vinder Median		7.20% 7.20%	Familing Status 133, SHO Expected Fer Prior Team Familing Percentage 82, 4490 Prior Team Ex- Antuanally Getermined Centribution (AOC) 5 2,580,548 [N Deer/And	tam 7.30% picted Retain 7.50% er Pror Year 0.00%	the second s	Participants & Assets by Age Gr	Sug. 401(a) Plans	Part	COLORIS AND ASSESS OF AD
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Ms. Shawa stated that there were no policy or plan document changes this year. Ms. Shawa informed that the memorandum summarized key plan information and the fund line-up changes. The Dashboard consisted of information from the DB Plan and the VEBA Plan. The DB Plan ended FY2019 with \$60 million in assets and funded status held at 112%. The actual return was 7.39% which was slightly over the target of 7%; the expected return of 7% is just under the median return of 7.25% for other plans like this one. The primary reason the expected return is set lower at 7% is due to the plan being closed with five active participants, the maturity and funded status of the plan, and it is appropriate to be conservative and maintain the plan assets. The VEBA Plan ended FY2019 with \$195 million in assets and the funded status increased from 90% last year to 131% this year. The actual return for the VEBA Plan was 6.36% which was slightly below the expected return of 7.5%.

Ms. Shawa also provided information on the Defined Contribution 401a Plan and Deferred Compensation 457 Plan. The 401a plan ended FY 2019 with \$200 million in assets, and the 457 Plan ended with \$112 million. Ms. Shawa noted that there were 304 loans outstanding totaling \$6.8 million with an average loan balance of \$22,514 included on the dashboard, but an error was found and corrected to 352 outstanding loans totaling \$4.1 million with an average loan balance of \$11,800.

Trustee Mullen asked how many participants are in the Defined Benefit Plan. Ms. Shawa responded that there are 345 participants of which 5 are active.

Trustee Ross requested confirmation that the Defined Benefit Plan is a traditional pension plan for any active employee pre-1997; that the Defined Contribution 401a Plan is funded by employees through an annual contribution post-1997 and that, generally, there is a 15% annual contribution for employees pre-1997 and a 9.5% annual contribution for employees post-1997; and that the 457b Plan is a voluntary employee contribution plan which is matched to a certain amount by the BWL. Ms. Shawa confirmed. Trustee Ross asked what the process was for selecting financial advisors, how frequently bidding processes are made, and how reasonable fee charges are set. Ms. Shawa responded that the Retirement Plan Committee (RPC), which consists of herself as Chair, Executive Director of Human Resources, Michael Flowers, and Finance Manager, Scott Taylor, was delegated responsibility for the investment plans. Ms. Shawa responded that the RPC works with BWL General Counsel, BWL Financial Analyst and outside financial advisors to fulfill fiduciary responsibilities.

Trustee Ross asked for information regarding the benchmarks and returns of the DB and VEBA Plans and how they are tied to asset indexes. Ms. Shawa responded that there are quarterly reviews and additional information will be provided by Plante Moran, LLC and Asset Consulting Group. Trustee Ross also asked about the 9.5% contributed by post 1997 employees and how additional voluntary contributions were encouraged. Ms. Shawa responded that the process is being reviewed but there is no formal recommendation at this time.

David Houser, BWL Finance Supervisor, introduced the financial advisory panel. The Panel provided financial information and engaged in a question and answer session. The Panel consisted of Information:

- 1) Nathan Burk, Vice President at Asset Consulting Group (ACG); ACG was selected by RFP in 2017 and they provide recommendations for the DB and VEBA Plans including developing, reviewing, and complying with investment policies and portfolios;
- 2) Mark Miller, Principal and Actuary at Benassist Retirement Consulting, LLC; Benassist was selected by RFP in 2018 and they provide actuarial services for the DB and VEBA Plans which includes employee benefit calculations and annual state filing requirements;
- 3) Steven Gibson, Relationship Manager and Consultant with Plante Moran Financial Advisors, LLC; Plante Moran Financial Advisors, LLC are co-fiduciaries and DC Plan advisors, which includes plan analysis to ensure the highest benefits to participants, and the preparation and compliance with investment policies; and
- 4) Lisa Burks-Wilson, Director of Relationship Management from ICMA, the DC Plan administrator, which includes account access, participant communication and participant education.

Mr. Nathan Burk gave a market update for the past year. Mr. Burk stated that in the 4<sup>th</sup> quarter in 2018 the Federal Reserve was committed to raising interest rates resulting in equities being sold and an increase in investing in bonds. In 2019 the Federal Reserve cut interest rates and equities rebounded. Mr. Burk also gave an update on the results for FY 2019 for the DB and VEBA Plans. He stated that the biggest contributor to the lower return on the VEBA Plan was US large cap stocks within the portfolio. The plan had a strategic asset allocation that wasn't quite at full target for the fiscal year but the final funding brought the allocation to its strategic goal YTD. Mr. Burk stated that the DB Plan performed better as it had a more conservative rate of return with a larger bond allocation. Mr. Burk defined the difference between active and passive investment management and when each one should be implemented. Active management is paying an investment manager to actively try to outperform a benchmark after fees and passive management is paying a more modest fee to replicate a benchmark from a return and risk prospective. ACG analyzes 40,000 different products from 10,000 different firms globally in 3-, 5- and 7-year returns evaluating whether a fee should be paid to outperform a benchmark.

Trustee Ross asked whether Aristotle in the VEBA plan with an index of 16 basis points (bp) below was a passive investment. Mr. Burk responded that Vanguard was passive and Aristotle was an active manager. Trustee Ross also asked how Atlanta Capital in the DB Plan was able to achieve 1,000 bp more than the index. Mr. Burk responded that Atlanta Capital is a concentrated manager who looks for high quality securities in the marketplace and have an excellent track record of finding the right broad-based selection of stocks. Trustee Ross added that since the framework is geared toward maximizing available opportunity for profit for the system are there any filters imposed on the money managers as it relates to social conscionability in investing. Mr. Burk responded that the objective of a public pension is to maximize return per unit of risk without regard to ESG (Environmental, Social and Fair Governance) factors, although this is factored in by many investment managers, and quarterly RFI's are sent out asking how ESG's are incorporated into the investment processes. Mr. Burk responded that unless there is a specifically mandated filter request, the entire set is evaluated and socially unacceptable practices would not be considered.

Trustee Mullen asked what the cost would be for less agnostic and more socially active investments. Mr. Burk responded that there are socially active investment managers with a specific focus but it depends on whether that would be the direction wanted for the plan. Trustee Mullen asked what kind of return would be obtained in a socially active investment. Mr. Burk responded that it varies depending on the asset class; a long term socially responsible equity manager would be selected and a similar return would be expected. He added that the gaps that would have occurred in the past with the social investments are no longer realized.

Mark Miller from Benassist Retirement Consulting, LLC spoke about the significant increase in the VEBA funding status. Mr. Miller stated that the increase in VEBA funding from a low 90% to 130% in the evaluation was attributed to three things:

- 1) A decrease in the premiums charged by the post-65 insurance company; the plan changed from Hartford to the larger company Humana resulting in the medical premium decreasing from \$220 per month to \$98 per month per person and the prescription drug decreasing from \$305 per month to \$213 per month; it is estimated that there would be \$2 million in savings per year.
- 2) The healthcare trend assumption was adjusted down half a percent for each year starting at 9% as it was higher than what it is in industry and it is similar to what is required by Michigan uniform actuarial assumptions. This accounted for about 14% of the increase in funding.
- 3) Demographic experience due to the death of participants and spouses.

Steven Gibson with Plante Moran Financial Advisors, LLC spoke about the fund lineup changes from February and how it benefits participants. Mr. Gibson stated that Plante Moran reviewed

the investments, decreased the number of funds from 40—as the best practice amount is 15-25, added passive investments, streamlined the fee structure, and removed the sector or specialty funds but allowed access through the self-directive brokerage option. As a result of the changes made, the average investment expense went down significantly from 51bp and 55bp to 36bp and 41bp representing a cost savings of more than \$400,000 per year. Cost savings in a pension plan means a reduced contribution to the BWL, but this cost savings is directly to the participants.

Trustee Ross asked for a comparison of plans between BWL and other plans. Mr. Gibson responded that from a contribution standpoint of 250 plans and \$6 billion in contribution assets, the company contribution of the BWL is in the top five, and the plan committee is very well designed.

Mr. Gibson continued that the next step is the plan design process, which will be determining the average participation rate for the plan, what the participants will receive, if there is a need and the process to meet the need. Automatic enrollment is efficient, but many committees will not force participants into the plan. The ICMA plan is cost efficient and there is a flat per participant fee as there is for Plante Moran. Plante Moran benchmarks fees on an annual basis using an independent third party that looks at other plans of similar size and they have implemented a couple socially responsible plans but the plans aren't as highly used.

Lisa Burks-Wilson, Director of Relationship Management from ICMA, the DC Plan administrator, spoke about the new technology that ICMA has provided for participants and how that impacts education. Ms. Burks-Wilson stated that the technology is award winning and that there are two approaches, the human approach and the self-service tools approach—which is also available through smartphones and Alexa. Ms. Burks-Wilson reviewed the tool "Am I on Track" which provides employees with a personalized retirement readiness score, takes into consideration money in the DC plan, DB plan, social security, and spouse's money. The retirement readiness score is determined by reviewing 500 market scenarios and it helps determine the savings rate and the age to retire. Ms. Burks-Wilson also reviewed the Account Aggregation tool which allows participants a comprehensive view of all types of accounts they have, and allows them to budget and fund specific goals. Ms. Burks-Wilson introduced the people that provide the on-sight education for employees, April Rose and Dan Stewart, retirement plan specialists who report to ICMA Regional Manager, Jason Ashline, and Nancy Lange, ICMA Financial Planner.

Ms. Shawa brought forward two additional items that the RPC will bring forward to the Commission. Updating the target return in the IPS, or discount rate, is being reviewed for both the DB and VEBA. A recommendation for a 7%-6.5% reduction for the DB plan which would be a 5% funded impact taking the 112% funded status to 107%. A recommendation for 7.5% -7% reduction for the VEBA plan which would be a 7% funded impact taking the 131% funded status to 124%. The two primary reasons for the update is that industry-wide the trend for plans like the BWL's is to lower returns and market experts are reducing expectations for long term investment returns.

Ms. Shawa added that a new funding policy recommendation will be worked on for the VEBA plan as there are different options available with the current funding status.

Trustee Lenz inquired what the average historical returns for the DB and VEBA types of funds are and if the historical average is higher than to what the expected returns for the future are being reduced, and what is the explanation for the reduction. Mr. Burk responded that it is a forward working analysis and that currently there are historical lows at 1.5% interest. Mr. Burk added that return expectations have come down for building block methods of looking into different asset classes-equity, fixed income, real assets; equity markets have rallied in 2019; valuations are expensive and forward returns are anticipated to be lower; bonds move inversely to rates and if the rates go higher the bond prices will go lower. Trustee Lenz asked if a low return is being protected why the ratio of funds allocated is being changed. Mr. Burk responded that will be reviewed with the committee and it is reasonable to achieve the rate of return with the current allocation.

Commissioner Zerkle commended Ms. Burks-Wilson and the BWL for having the ICMA at the BWL on a regular basis and asked how ICMA encouraged employees to put money aside, as it is their pension. Ms. Burks-Wilson responded that employees are instructed that a certain income placement ratio is needed to live on during retirement and that at least 10 years before retirement money should be set aside. Ms. Burkes-Wilson also informed that the plan includes a REA fund that can offer a guaranteed lifetime income.

Trustee Leek asked what security provisions were in place for smartphones and Alexa. Ms. Burks-Wilson responded that cyber security is at the forefront at all times and that additional provisions through Amazon are necessary to utilize Alexa and cyber security is comfortable with the vetted provisions.

## **RESOLUTION #2019-11-05**

# ACCEPTANCE OF 2019 AUDITED FINANCIAL STATEMENTS FOR DEFINED BENEFIT PENSION PLAN, DEFINED CONTRIBUTION PENSION PLAN, AND RETIREE BENEFIT PLAN

Resolved, that the Corporate Secretary receive and place on file the Defined Benefit, Defined Contribution, and Retiree Benefit Plan reports presented during the Pension Trustee Meeting.

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Staff comments: All three Plans received clean audit reports.

**Motion** by Trustee Ross, Seconded by Trustee Mullen, to accept the 2019 Audited Financial Statements for Defined Benefit Pension Plan, Defined Contribution Pension Plan, and Retiree Benefit Plan.

Action: Motion Carried

Other None.

Excused Absences None.

## <u>Adjourn</u>

There being no further business, the Pension Fund Trustees meeting adjourned at 6:19 p.m.